

**Senate Standing Committee on Environment and Communications**

**Answers to Senate Estimates Questions on Notice**

**Additional Estimates Hearings February 2016**

**Communications Portfolio**

**nbn**

**Question No: 119**

**nbn**

**Hansard Ref: Written, 19/02/2016**

**Topic: Corporate Plan costs**

**Senator Urquhart, Anne asked:**

Question on Notice number 103 from October estimates indicates that NBN Co paid Bain & Company \$22.8 million for NBN's Corporate Plan 2016.

- a) The Corporate Plan 2016 was 94 pages. Does NBN Co consider that paying \$242,553 for each page of its Corporate Plan is an appropriate use of taxpayers' money?
- b) Please set out details of all payments to Bain & Company to date, and what the payments were for.
- c) Please set out all internal NBN costs incurred in preparation of the Corporate Plan 2016.

**Answer:**

- a) The spend with Bain & Company in year ending 30 June 2015 did not solely relate to nbn's Corporate Plan 2016. The spend included both services in support of the planning process for the Corporate Plan, along with other management consulting services.
- b) Payments to Bain & Company since 1 July 2015 amount to \$7.8 million for management consulting services.
- c) The total cost of preparing the Corporate Plan 2016, inclusive of all internal and external costs, is not able to be reliably measured due to the significant internal labour incurred over a period of greater than 6 months. No record of the allocation of internal labour to the Corporate Plan was kept during this period.